POINT OF VIEW · ENERGY & O&G

89% expect future AI returns. Under *20%* scale AI with measurable impact.

Energy's AI debate confuses expectation with P&L.

ADNOC/XRG/Microsoft, Powering Possible 2026 (~400 leaders, Oct 2026); Bain ENR Executive Survey 2026 (859 executives)

> *Judge AI by the P&L line that has a named owner, not by what executives expect it to return.*

Emeric Stamper
Cardan-AI · Point of view

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